

ASSOCIATION of GOVERNMENTS

Main Office

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www.scag.ca.gov

Officers: President: Gary Ovitt, San Bernardino County First Vice President: Richard Dixon, Lake Forest Second Vice President: Harry Baldwin, San Gabriel Immediate Past President: Yvonne B. Burke, Los Angeles County

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Orange County: Chris Norby, Orange County -Christine Barnes, La Palma- John Beauman, Brea - Lou Bone, Lustin - Debbie Cook, Huntington Beach - Leslie Daigle, Newport Beach - Richard Dixon, Lake Forest Troy Edgar, Los Alamitos - Paul Glaab, Laguna Niguel -Robert Hernandez, Anaheim - Sharon Quilk, Fulletton

Riverside County: Jeff Stone, Riverside County • Thornas Buckley, Lake Elsinore • Bonnie Flickinger, Moseno Valley • Ron Loveridge, Riverside • Greg Pettis, Cathedral City • Ron Roberts, Temecula

San Bernardino County: Gary Dvitt, San Bernardino County - Lawrence Dale, Bassow - Paul Faton, Montclair - Lee Ann Garcia, Grand Terrace - Tim Jasper, Town of Apple Valley - Larry McCallon, Highland -Deborah Robertson, Rialto - Alan Wapner, Ontario

Ventura County: Linda Parks, Ventura County -Glen Becerra, Simi Valley - Carl Morehouse, San Buenaventura - Toni Young, Port Hueneme

Tribal Government Representative: Andrew Masief, St., Pechanga Band of Luiseño Indians

Orange County Transportation Authority: Art Brown, Buena Park

Riverside County Transportation Commission: Robin Lowe, Hemet

San Bernardino Associated Governments: Paul Leon

Ventura County Transportation Commission: Keith Milhouse, Moorpark **MEETING OF THE**

ADMINISTRATION COMMITTEE

PLEASE NOTE CHANGE IN TIME Thursday, December 6, 2007 8:30 a.m. – 9:30 a.m.

SCAG Offices 818 West 7th Street, 12th Floor Conference Room San Bernardino Los Angeles, CA 90017 213.236.1800

If members of the public wish to review the attachments or have any questions on any of the agenda items, please contact Carmen Summers at 213.236.1984 or summers@scag.ca.gov

Agendas and Minutes for the Administration Committee are also available at:

www.scag.ca.gov/committees/ac.htm

SCAG, in accordance with the Americans with Disabilities Act (ADA), will accommodate persons who require a modification of accommodation in order to participate in this meeting. If you require such assistance, please contact SCAG at (213) 236-1868 at least 72 hours in advance of the meeting to enable SCAG to make reasonable arrangements. To request documents related to this document in an alternative format, please contact (213) 236-1868.

Administration Committee Membership

Loveridge, Ronald, **Chair** Edney, Jon, **Vice Chair**

Young, Toni

Riverside El Centro Riverside County

CEHD

Representing Member Affiliation Manhattan Beach Aldinger, Jim **SBCCOG** 2nd Vice President Baldwin, Harry San Gabriel Burke, Yvonne Past President Los Angeles Clark, Margaret Rosemead **EEC** Cook, Debbie **EEC Huntington Beach** 1st Vice President Dixon, Richard Lake Forest Lowenthal, Bonnie Long Beach **TCC** Masiel, Andrew Pechanga Band of Luiseno Mission Indians Appointed McCallon, Larry Highland **CEHD** Torrance Nowatka, Paul Appointed Santa Monica O'Connor, Pam Appointed President Ovitt, Gary San Bernardino Parks, Bernard Los Angeles Appointed Pettis, Greg Cathedral City **CVAG** Roberts, Ron Temecula WRCOG South Pasadena Ten, Mike TCC Ontario **SANBAG** Wapner, Alan Washburn, Dennis Calabasas **EEC**

Port Hueneme

VCOG

ADMINISTRATION COMMITTEE

AGENDA

PAGE #

TIME

"Any item listed on the agenda (action or information) may be acted upon at the discretion of the Committee."

1.0 <u>CALL TO ORDER & PLEDGE OF</u> ALLEGIANCE Hon. Ron Loveridge, Chair

2.0 PUBLIC COMMENT PERIOD

Members of the public desiring to speak on an agenda item or items not on the agenda, but within the purview of the Committee, must fill out and present a speaker's card to the Assistant prior to speaking. A speaker's card must be turned in before the meeting is called to order. Comments will be limited to three minutes. The chair may limit the total time for all comments to twenty (20) minutes.

3.0 REVIEW and PRIORITIZE AGENDA ITEMS

Attachment

4.0 FY08-09 BUDGET WORKSHOP

30 minutes

4.1 <u>Review FY08-09 Budget Priorities and Outcomes</u>

Attachment (to be mailed under separate cover)

5.1.1 Minutes of November 1, 2007 Meeting

5.0 CONSENT CALENDAR

5.1 **Approval Items**

5.1.2 Adopt Resolution #07-492-1 to Apply for and Accept Year Three Blueprint Planning

Grant Funds

Attachment

5.1.3 Approve the 2008 Leadership
Academy Program

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ADMINISTRATION COMMITTEE

AGENDA

6.0

7.0

			PAGE	#	TIME
	5.1.4	Sponsorship of the Los Angeles Cou Transportation Funding Collaborativ Workshop Attachment		17	
	5.1.5	Approve \$2,500 Sponsorship of the Riverside County Clean Cities Coali Annual Event Attachment		18	
	5.1.6	Contracts over \$250,000 Attachment		19	
5.2	<u>Recei</u>	ve & File			
	5.2.1	Contracts/Purchase Orders and MOUs between \$5,000 - \$250,000 Attachment		22	
<u>ACTI</u>	ON ITI	EMS			
6.1	Califo	orship of the 2008 rnia Congressional ation Reception ament	Don Rhodes Mgr., Legislative Affairs	27	5 minutes
	Author a Mem	nmended Action: rize the Executive Director to sign norandum of Understanding Agreeing Sponsorship.			
<u>INFO</u>	RMAT.	ION ITEMS			
7.1	CFO N Attack	Monthly Financial Report	Wayne Moore, CFO	30	5 minutes

ADMINISTRATION COMMITTEE

AGENDA

		Page #	TIME
8.0	AUDIT COMMITTEE REPORT	Hon. Paul Nowatka, Chair	5 minutes
9.0	PERSONNEL COMMITTEE REPORT	Hon. Richard Dixon, Chair	5 minutes
10.0	DISTRICT EVALUATIONS COMMITTEE REPORT	Joann Africa, Deputy Legal Counsel	5 minutes
11.0	INVESTMENT SUBCOMMITTEE REPORT	Hon. Ronald Loveridge, Chair	5 minutes
12.0	STAFF REPORT		
13.0	FUTURE AGENDA ITEMS	,	

14.0 ANNOUNCEMENTS

such a request.

15.0 ADJOURNMENT

The next meeting of the Administration Committee will be held on Thursday, January 3, 2007 at the SCAG offices in downtown Los Angeles.

Any Committee member or staff desiring to place items on a future agenda may make

SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS ADMINISTRATION COMMITTEE

November 1, 2007

MINUTES

THE FOLLOWING MINUTES ARE A SUMMARY OF ACTIONS TAKEN BY THE ADMINISTRATION COMMITTEE. AUDIO CASSETTE TAPE OF THE ACTUAL MEETING IS AVAILABLE FOR LISTENING IN SCAG'S OFFICE.

The Administration Committee held its meeting at the SCAG Offices, Downtown Los Angeles, CA. The meeting was called to order by Jon Edney, Vice Chair, El Centro. There was a quorum.

Members Present

Baldwin, Harry

Burke, Yvonne

Clark, Margaret

City of San Gabriel

County of Los Angeles

City of Rosemead

Cook, Debbie City of Huntington Beach
Dixon, Richard City of Lake Forest
Edney Jon (Vice Chair) City of El Centro

Edney, Jon (Vice Chair)

McCallon, Larry

Nowatka, Paul

City of El Centro
City of Highland
City of Torrance

Ovitt, Gary County of San Bernardino

Parks, Bernard Los Angeles

Pettis, Greg City of Cathedral City

Wapner, Alan City of Ontario

Young, Toni City of Port Hueneme

Members Not Present

Aldinger, Jim Manhattan Beach
Lowenthal, Bonnie City of Long Beach
Loveridge, Ronald (Chair) City of Riverside

Masiel, Andrew Pechanga Band of Luiseno Mission Indians

O'Connor, Pam

Roberts, Ron

Ten, Mike

City of Santa Monica

City of Temecula

City of South Pasadena

Washburn, Dennis City of Calabasas

1.0 CALL TO ORDER & PLEDGE OF ALLEGIANCE

Hon. Jon Edney, Vice Chair, El Centro, called the meeting to order at 9:10 a.m.

2.0 PUBLIC COMMENT PERIOD

There were no public comments.

3.0 REVIEW and PRIORITIZE AGENDA ITEMS

No agenda reprioritizations were made.

4.0 FY08-09 BUDGET WORKSHOP—POSTPONED UNTIL DECEMBER 2007

5.0 CONSENT CALENDAR

5.1 Approval Items

- 5.1.1 Minutes of October 4, 2007 Meeting
- 5.1.2 Approval to use SCAG TDA funds to Reimburse FY06-07 Consultant Expenditures
- 5.1.3 SCAG Conflict of Interest Code Amendment
- 5.1.4 Resolution 07-491-1 for FY07-08
 Overall Work Program Amendment 2
- 5.1.5 SCAG Regional Transit Conference

Initial Date: March 20, 2008 Conflicts with the San Bernardino County Annual City/ County Conference

- 5.1.6 MOU with Metro Gold Line
 Foothill Extension Construction Authority
- 5.1.7 <u>International Conference on Hinterland</u>
 <u>Development and Strategies of the</u>
 <u>Pyeongtaek Port, Korea</u>

5.2 Receive & File

5.2.1 <u>Contracts/Purchase Orders and</u> <u>MOUs between \$5,000 - \$250,000</u>

Motion was made (Pettis) to approve the consent calendar subject to a date change for item 5.1.5. Motion was seconded (McCallon) and unanimously approved.

6.0 INFORMATION ITEMS

6.1 CFO Monthly Financial Report

Wayne Moore, CFO briefly reported on the updated FY07-08 actuarial report for the Retiree Healthcare Benefit Trust fund application that SCAG will be making to CalPers. Contributions to this benefit trust will begin in January 2008. Hon. Jon Edney made a recommendation for the Audit & Personnel Committees to reevaluate the 20 year amortization and determine if there is an effective way to decrease the time line to perhaps 6, 7, or 10 years. Hon. Nowatka stated that the way the program is setup, it automatically allows for a three year review; however, the committee is receptive to reevaluating as requested. Wayne Moore, in the meantime, will prepare a white paper on this issue.

The Personnel and Audit Committees will schedule a meeting in December or in January to discuss further.

6.2 Reactivation of Contracts Subcommittee

Wayne Moore asked the committee to consider reactivating the Contracts Subcommittee. Due to a number of small contracts with only a few bidders, SCAG would like to expand the number of participants in the program and create a more competitive environment for contracting.

Hon. Edney asked about the time line for the subcommittee to come back with recommendations. Hon. Young mentioned that she was on the contracts committee and that the committee met once a month. Hon. Young also stated that in order to give staff enough time to come up with new ideas and to discuss related issues, a six month time frame is recommended.

Hon. Edney approved Hon. Young's recommendation and stated that the committee makeup be no more the five members. Interested members can make a request to Hon. Loveridge, Chair of the Administration Committee; that request will then be forwarded to the President for appointment. Requests for membership should be made by December so that the Subcommittee can begin meeting in January.

7.0 AUDIT COMMITTEE REPORT

Hon. Nowatka reported that the Audit Committee met with the auditors, who have determined that SCAG is in good shape. The final auditors report will be completed shortly. Mr. Nowatka also reiterated Jon Edney's request for the Joint meeting of the Audit and Personnel Committees to reevaluate the 20 year amortization for the Retiree's Healthcare Benefit.

8.0 <u>COMMUNICATIONS &</u> MEMBERSHIP REPORT

Hon. Baldwin reported that the Communications members met and approved the following recommendations:

- 1. That the Draft Subcommittee Charter be adopted.
- 2. That the Subcommittee change its name to Membership & Communication Subcommittee.
- 3. That the Subcommittee report directly to the Regional Council.

Colin Lennard, General Counsel, stated that SCAG legal department will make any necessary changes to the Bylaws to reflect the above changes.

Motion was made (Baldwin) to approve the recommendations. Motion was seconded (Young) and unanimously approved.

9.0 <u>DISTRICT EVALUATIONS REPORT</u>

Wayne Moore stated that the subcommittee plans to meet before the end of the year. There are four membership appointments which need to take place.

Gary Ovitt, President, stated that he has made the appointments and will announce appointments at the Regional Council meeting.

10.0 PERSONNEL COMMITTEE REPORT

No report was made

11.0 STAFF REPORT

No report was made

12.0 FUTURE AGENDA ITEMS

None made

13.0 ANNOUNCEMENTS

None made

14.0 ADJOURNMENT

Hon. Jon Edney, Vice Chair, adjourned the meeting at 9:26 a.m.

Minutes Approved by:

Wayne Moore, Chief Financial Officer Staff to the Administration Committee

ADMINISTRATION COMMITTEE ATTENDANCE REPORT

7007

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LastName, FirstName	Representing	<u> </u>	<u> </u>	OC RC	SB	S .	Jan	Feb	Mar	Apr	May	The same	1 Aug	8	Too !	Ž	Dec
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Baldwin, Harry*	San Gabriel		×	-			×	×		×		×	×		×	×	
Burke, Yvonne*	Los Angeles County		×				×	×		×		×	×		×	×	
Clark, Margaret*	Rosemead		×				×			×		×	×		×	×	
Cook, Debbie	Huntington Beach		×							•						2	
Dixon, Richard*	Lake Forest			×			×			×		×	× —		×	×	
Edney, Jon* Vice Chair	El Centro	×					×	×	×	×		×	×			×	
Loveridge, Ronald, Chair*	Riverside			×				×	×	age produces	,	×	×		×		
Lowenthal, Bonnie	Long Beach		×														
Masiel, Andrew*	T.A.S.I.N.				×				×	×	******						
McCallon, Larry*	Highland				<u>×</u>		×	×	×	***************************************	-	×	×		×	×	
Nowatka, Paul*	Torrance		×				×	×	×	×		_	×		×	×	
O'Connor, Pam*	Santa Monica		×							aniamian m							
Ovitt, Gary*	San Bernardino County				×			×		×		× ×	×		×	×	
Parks, Bernard*	Los Angeles		×				×						×			×	
Pettis, Gregory*	Cathedral City			<u>×</u>			×	×	×	<u> </u>					×	×	
Roberts, Ron*	Temecula			<u>×</u>			×			×		× _	×		×		
Ten, Mike	South Pasadena		 ×														
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Washburn, Dennis*	Calabasas		×				×	×	 ×	×		×					
Young, Toni *	Port Hueneme					×		×	×	×			×		×	×	
	Totals	~	Ξ	3	4	~											

* Regional Council Member

DATE:

December 6, 2007

TO:

Administration and Regional Council

FROM:

Lynn Harris, Manager of Community Development 213-236-1875, harris@scag.ca.gov

SUBJECT:

Resolution #07-492-1 to Apply for 3rd Year Regional Blueprint Planning Grant Funds

EXECUTIVE DIRECTOR'S APPROVAL:

RECOMMENDED ACTION:

Adopt Resolution 07-492-1 to apply for Year Three Blueprint Planning Funds and accept the funds if awarded.

SUMMARY:

Caltrans requires current recipients of Blueprint Planning Grant Year One and Two funds to apply for Year Three funding. SCAG is currently conducting Blueprint Planning funded by a \$1,258,450 Year One grant award, based upon an application submitted in Fiscal Year (FY) 2005-2006, and \$975,000 Year Two funding, based upon an application submitted in FY 2007-2008. Staff is preparing the Year Three application for approximately \$1,500,000 in additional Blueprint grant funds. The Year Three application will focus on additional Compass demonstration projects showcasing innovative Blueprint strategies, planning for a carbon neutral growth scenario that addresses greenhouse gas emission targets, identifying strategies to leverage other funding sources or infrastructure planning frameworks, and developing guidelines for commuter rail parking demand and transit oriented development. The SCAG Blueprint third-year application will again stress our continued commitment to public engagement throughout our processes, including environmental justice communities and tribal governments.

BACKGROUND:

In FY 2005-2006, the State made available \$5 million per year for fiscal years 2006 and 2007 to Metropolitan Planning Organizations (MPOs) to conduct regional planning activities aimed at improving statewide mobility and conducting intensive comprehensive scenario planning. SCAG was awarded a \$1,258,450 Blueprint Grant in January 2006 and began conducting the project in spring 2006. Work has been completed or is nearing completion on the following Year One Blueprint Grant activities: transit oriented development (TOD) and general plan update demonstration projects with various cities and subregions in the region; Housing Summit and Blueprint Recognition Awards program; developing an integrated growth forecast; numerous regional workshops focusing on housing allocation and development suitability between jurisdictions; quantifying the effects of Blueprint Planning on travel; modeling the benefits of Blueprint Planning; developing and implementing performance measures.

In December 2006 SCAG was awarded a \$975,000 Year Two Blueprint Grant based upon a competitive renewal application process conducted by the State for MPOs and funded with approximately \$4 million. After amending the Year Two project funds into the FY 2006-2007 OWP in April 2007, as required by Caltrans, SCAG began the Year Two grant project work. Year Two activities include additional transit oriented development (TOD) and general plan update demonstration projects, expansion of public outreach



efforts to include working with local government to develop a long-range housing/transportation blueprint that integrates regional transportation investment decision-making with local land use, expanding, and developing Blueprint growth scenarios in support of the 2008 RTP.

As with the previous Blueprint grant applications, the third-year application requires a resolution by the MPO's governing body. Awards are anticipated to be announced in February and work can commence once Caltrans approves an amendment adding the Year Three funding to the SCAG Overall Work Program (OWP).

FISCAL IMPACT:

As with the Year One and Year Two Blueprint funding, SCAG will be required to provide a 20% cash or inkind match, to be financed with non-federal funds. SCAG will continue to meet this requirement through the documentation of in-kind services provided by the cities, subregions, and transportation commissions that are our partners in Blueprint planning.

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by:

Affirmed

by:

Department Director

Affirmed

by:

Doc # 128062v1



RESOLUTION #07-492-1 OF THE SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS TO APPROVE AND ADOPT A RESOLUTION TO APPLY FOR AND ACCEPT YEAR THREE CALIFORNIA REGIONAL BLUEPRINT PLANNING GRANT FUNDS

WHEREAS, the Southern California Association of Governments (SCAG) is the Metropolitan Planning Organization (MPO), pursuant to 23 U.S.C. 134 et seq.; 49 U.S.C. 5303 et seq., for six counties: Los Angeles, Orange, San Bernardino, Riverside, Ventura, and Imperial;

WHEREAS, SCAG was awarded \$1,258,451 in Blueprint Planning Grant funds in Fiscal Year (FY) 2005-2006 (Year One) and \$975,000 in Blueprint Planning Grant funds in Fiscal Year (FY) 2006-2007 (Year Two);

WHEREAS, the FY 2007-2008 (Year Two) California State Budget includes approximately \$4.5 million in statewide funding available only to MPOs for California Regional Blueprint Planning Grant Program designed to support related statutory requirements, programs and guidelines that address the need for integrated planning;

WHEREAS, Caltrans requires a Grant Application Renewal for Year Three Blueprint Grants (Grant Application);

WHEREAS, each Blueprint Planning Grant awarded by the State will require at least a 20% cash or in-kind match financed with non-federal funds. SCAG intends to apply for up to \$1,500,000 in grant funds, which will require a 20% match, equaling up to \$375,000; and

WHEREAS, the Regional Blueprint Planning Program is a voluntary, competitive grant program that will initiate or augment existing efforts of MPOs and Councils of Government (COGs) to conduct comprehensive scenario planning that results in consensus by regional leaders, local governments and stakeholders on a preferred growth scenario for a twenty-year planning horizon.

NOW, THEREFORE, BE IT RESOLVED by the Regional Council of the Southern California Association of Governments to authorize SCAG to apply for, accept and manage a Year Three Regional Blueprint Planning Grant, to collaborate with other stakeholders in the grant program, and to implement the grant through the FY 2007-2008 OWP, as amended.

BE IT FURTHER RESOLVED:

- 1. That the Regional Council approves and authorizes submittal of the Grant Application and related documents for approval to the State, and if the grant is approved, include the Blueprint Planning Grant funds in the Fiscal Year 2007-2008 OWP;
- That SCAG pledges to secure cash or in-kind services, or both, for the matching funds necessary to receive Blueprint Planning Grant funds; and

Document Name: 07-08 RC Reso BP Yr 3 app

Document #: 141642 Author_Id: YOUNGS

DATE:

December 6, 2007

TO:

Executive Committee

Administration Committee

Regional Council

FROM:

Barbara Dove, Government & Public Affairs, 213 236-1861, dove@scag.ca.gov

SUBJECT:

Approve the 2008 Leadership Academy Program

EXECUTIVE DIRECTOR'S APPROVAL:

RECOMMENDED ACTION:

Approve the 2008 Leadership Academy Program.

BACKGROUND:

Last year's inaugural Leadership Academy has been acknowledged by its participants as a great success. A significant part of the success is attributed to the excellence of the consultant team who delivered the program to our members. Last year's consultant selection process included issuing a widely circulated RFP which resulted in ten proposals being received. The Proposal Review Committee (PRC) evaluated the nine responsive proposals and then held interviews with the three top-rated offerors. The PRC was comprised of three elected officials who serve on the Membership & Communication Subcommittee and the Regional Council plus two SCAG staff. USC was recommended for the contract award because of their team's unique strength and creativity as well as the depth and breadth of their facilitators and trainers. Their approach of using interactive seminars designed for skill building and development of management and leadership processes is most impressive. The USC team also has extensive experience in working with leaders of today and tomorrow, including elected officials.

After completing such a rigorous competitive process, USC was selected to provide the leadership development and training for our elected officials. To continue the momentum and build on the positive experiences of this first year effort; the program participants, the Membership & Communication Subcommittee, and SCAG staff all support continuing the second year of the program with the same team leader, Rich Callahan, and his colleagues. The FY 2007-2008 General Fund includes \$50,000 for training and developing Board leadership, the same amount as last year.

FISCAL IMPACT:

Funds for this activity are in the current approved General Fund budget.

Reviewed by:

Division Manager

Reviewed by:

Department Director

Reviewed by:

Chief Financial Officer



Southern California Association of Governments Leadership Development and Training Services



Module 1/Day 1 : F	riday, February 8	TBD
7:30 – 8:00 am	Breakfast/Opening Remarks	Jack Knott, USC Dean, USC School of Policy, Planning, and Development
8:00 – 9:45 am	 Program Overview and Expectations Meta-4 Simulation Exercise Leadership as Inquiry 	Richard Callahan, USC, Director of Leadership Programs
9:45 – 10:00 am	Break	
10:00 – 12:00 pm	 Leadership Processes: Problem Solving and Civic Engagement Policy Making and Decision Making Factors That Facilitate Agenda Setting Issue Diagnosis and Political Analysis Political Timing and Strategy Regional Planning and Civic Engagement 	Juliet Musso, USC, Director, Master Program in Public Policy
12:00 – 12:45 pm	Lunch	
12:45 – 2:45 pm	 Leadership and Communication Communication Practices Click-Down Organizational Cultures Huddle 	Dave Logan, Senior Partner JLS Consulting
2:45 – 3:00 pm	Break	
3:00 – 5:00 pm	Leadership and Communication (cont) Techniques to Effective Time Management • Twenty minute rule • One touch • Life repair	Dave Logan
5:30 – 7:00 pm	Dinner	

Module 1/ Day 2:	Saturday, February 9	TBD
7:30 – 8:00 am	Breakfast	
8:00 – 8:30 am	Reflections on Previous SessionLeadership SkillsShared Meaning	Richard Callahan
8:30 – 11:00 am	 Governance Governance Challenges: Understanding the linkages between the Economy, Environment and Equity. Regional Cooperation Framing Public Policy and Governance Issu Collaboration, Consensus Building and Con 	
11:00 – 11:30 am	Lunch	
11:30 – 1:45 pm	 Taking Charge: Leading Through Influence Getting to the Balcony DISC Instrument Self Assessment of Your Decision Making Sty 	Laree Kiely, C.E.O. K/C Associates
	Taking Charge: Leading Through Influence	
	 The change acceleration process Idea → Decision → Full Successful Implement Collaborate without compromise 	ntation (FSI)
1:45 – 2:00 pm	Break	
2:00 – 4:00 pm	 Negotiation Exercise Creating value Trust is earned Scarcity/Abundance beliefs 	Laree Kiely
	Facilitative Leadership • Diversity as different world views-individual • Influence/Suasion→ Negotiation/bargaining	's paradigm

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Module 2 : Friday,	March 7	TBD
7:30 – 8:00 am	Breakfast	
8:00 – 8:30 am	Reflections on Previous SessionLeadership SkillsShared Meaning	Richard Callahan
8:30 – 10:30 am	 Transportation Dilemmas of Regional Planning METRANS findings for the Region Structuring Decision Making Processes Goods Movement 	Gen Giuliano, USC Director of METRANS Transportation Center
10:30 – 10:45 am	Break	
10:45 - 12:00 pm	 Infrastructure California Infrastructure Trends Regional Infrastructure Challenges Implications of Investment Spending Infrastructure Investment and Local Economic 	Richard Little, USC, Director, Keston Institute for Infrastructure
12:00 – 12:45 pm	Lunch	
12:45 – 1:45 pm	 Policy Content: Healthy Communities Communities and Health Issues Disparities in Access to Healthy Choices Engaging Communities in Health Policy Designing Healthy Communities 	LaVonna Blair Lewis, USC, Director of Master of Health Administration Program
1:45 – 2:00 pm	Break	
2:00 – 4:00 pm	 Leadership Processes: High Performing Teams Moving From Groups to Teams The Qualities of High Performance Teams Designing High Performance Teams Applying Teamwork to Leadership Challeng 	Director of Executive Master of Leadership Program

DRAFT

Module 3 : Friday,	March 28	TBD
7:30 – 8:00 am	Breakfast	
8:00 – 8:30 am	Reflections on Previous Session Leadership SkillsShared Meaning	Richard Callahan
8:30 – 10:15 am	 Demographics Regional Dynamics Growth Expectations Impact on Housing, Education, and Policy Issues Persistence of Future Trends 	Dowell Myers, USC, Director of Population Dynamics Research Group
10:15 – 10:30 am	Break	
10:30 – 12:00 pm	 Housing Housing Market Trends Factors that Drive Trends Affordable HousingPolicy Alternatives 	Raphael Bostic, USC, Director, Master in Real Estate Development Program
12:00 – 12:45 pm	Lunch	
12:45 – 2:45 pm	 Leadership Processes: Networks How Networks Develop Features of effective Inter-organizational networks Mapping your organizational networks Designing and Managing Networks 	Brint Milward, University of Arizona, Associate Dean and School Director
2:45 – 3:00 pm	Break	
3:00 – 4:00 pm	 Leadership Processes: Civic Engagement Dynamics of Community Engagement Mechanisms for Enhancing Participation Overcoming Barriers to Civic Involvement Insights for Elected and appointed Officials 	Carol Baker Tharp, USC, Deputy Director, Civic Engagement Initiative

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Module 4 : Friday,	April 18	TBD
7:30 – 8:00 am	Breakfast	
8:00 – 8:30 am	Reflections on Previous SessionLeadership SkillsShared Meaning	Richard Callahan
8:30 – 10:30 am	 Leadership Processes: Ethics Components to Responsible Conduct Levels of Moral Reflection Ethical Decision Making Practices Practices of Transparency 	Terry Cooper, USC, Crutcher Professor in Citizenship and Democratic Values, SPPD
10:30 - 10:45 am	Break	
10:45 – 12:00 pm	 Leadership Processes: Media Relations Understanding the Media Perspective Skills for Media Relations Framing Your Message Communicating Your Message 	Lizelda Lopez Engstrom Assistant Associate Secretary Health and Human Services Agency
12:00 – 12:30 pm	Lunch	
12:30 – 4:00 pm	 Leadership Processes: Conflict Resolution Interest-Based Negotiation Moving From Winners and Losers Negotiating in A Political Environment Practices that Build Relationship and Agree 	Dave Landis Former Nebraska State Senator, Law Professor, University of Nebraska

BUDGET

Sponsor: Southern California Association of Governments Period of Performance: November 9, 2007 - May 31, 2008

	Total	Amount	
MATERIALS AND SUPPLIES	\$	700	
TRAVEL	\$	3,000	
FOOD/CLASSROOM	\$	6,000	
STUDENT WORKERS	\$	2,500	
SALARIES AND WAGES	\$	11,550	
NON USC SALARY	\$	8,500	
FACILITIES/ADMIN (OVERHEAD)	\$	17,738	
TOTAL BUDGET	\$	49,988	

DATE:

December 6, 2007

TO:

Administration Committee/Regional Council

FROM:

Bob Huddy, Program Manager, 213-236-1972, huddy@scag.ca.gov

SUBJECT:

Sponsorship of the Los Angeles County Transportation Funding Collaborative Workshop

EXECUTIVE DIRECTOR'S APPROVAL:

RECOMMENDED ACTION:

Support sponsorship of the Los Angeles County Transportation Funding Collaborative Workshop, scheduled for January 10, 2008, in the amount of \$5,000.

BACKGROUND:

The Los Angeles County Transportation Funding Collaborative, a Project of Community Partners a non-profit 501, 3(c) organization, is conducting a workshop, scheduled for January 10, 2008, at the Cathedral of Our Lady of the Angels, to bring together various business, labor, environmental, public sector, and academic groups to identify and evaluate innovative funding strategies for transportation in Los Angeles County and the Region. SCAG has been asked to participate and sponsor this event, which will assess many of the innovative transportation funding strategies which SCAG is assessing to expedite implementation of the Regional Transportation Plan.

FISCAL IMPACT:

The sponsorship budget is captured in the approved FY08-09 General Fund budget within "Miscellaneous Other Sponsorship," WBS 08-800.SCGS8.

Reviewed by:

Reviewed by:

Reviewed by:

Chief Financial Officer

Department Director

Division Manager

DATE:

December 6, 2007

TO:

Administrative Committee and Regional Council

FROM:

Jonathan Nadler, Program Manager, (213) 236-1884, nadler@scag.ca.gov

SUBJECT:

Sponsorship of Western Riverside County Clean Cities Coalition's Annual Event

EXECUTIVE DIRECTOR'S APPROVAL:

RECOMMENDED ACTION:

Approve \$2,500 sponsorship of Western Riverside County Clean Cities Coalition annual event.

BACKGROUND:

The U.S. Department of Energy's (DOE) Clean Cities Program is a voluntary, locally based government/industry partnership to mobilize local stakeholders in the effort to expand the use of alternatives to gasoline and diesel fuel, accelerate the deployment of alternative fuel vehicles (AFVs), and build local AFV refueling infrastructure.

Clean Cities coordinates the activities of both private and public sector components of AFVs by providing a forum to discover their commonalities, resources, and cooperate in promoting the benefits of AFVs in their communities. Clean Cities is a local plan that reflects a community's choice for alternative fuels and the ongoing commitment to that choice.

Western Riverside County Clean Cities Coalition has requested SCAG sponsorship of their annual event on February 6, 2008. The Western Riverside County Clean Cities Coalition is recognized by the DOE as one of the nation's top ten performers.

SCAG is designated as a Clean Cities Administrator and has previously supported Clean Cities events, and staff recommends becoming a "Luncheon Sponsor" for \$2,500.

FISCAL IMPACT:

The sponsorship budget is captured in the approved FY07-08 General Fund Budget within work element 08-800.SCGS9.

for J. Lieb

Reviewed by:

Division Manager

1

Reviewed by:

Department Director

Reviewed by:

Chief Financial Officer

DATE:

December 6, 2007

TO:

Administration Committee and Regional Council

FROM:

Leyton Morgan, Manager of Contracts

SUBJECT: Contracts Over \$250,000

EXECUTIVE DIRECTOR'S APPROVAL:

RECOMMENDED ACTION:

Approve

BACKGROUND:

LSA Associates, Inc.

(Develop weekend travel demand model)

\$336,633

FISCAL IMPACT:

The cost associated with this project are captured in Work Element Number 07-070.SCGC4 & 08-070.SCGC4.

Reviewed by:

Reviewed by:

CONSULTANT CONTRACT

Consultant:

LSA Associates, Inc.

Scope:

It has been a major public concern that the Southern California Air Basin experiences frequent episodes of the worst ozone levels during the weekends. Yet there is no model to simulate traffic conditions and to estimate mobile source emissions for the weekend period. The objective of this project is to develop a Weekend Travel Demand Model to forecast weekend traffic. This model will provide planners, policy makers, and the general public a better understanding of weekend travel patterns, congestion gaps, and emissions levels. It will be a valuable tool to test and evaluate alternative transportation facilities and policies to alleviate weekend traffic congestion and to lower emissions.

The selected Contractor will review and process the survey data to identify overall household and personal travel patterns and to estimate and calibrate trip generation, trip distribution, mode choice, and trip assignment models for the survey data. The Contractor will also collect screenline traffic counts and other traffic data such as Vehicle Miles Traveled (VMT) data to validate the weekend model for the SCAG region.

Contract Amount:

Total not to exceed

\$336,633

LSA Associates, Inc.

Contract Period:

December 6, 2007 through June 30, 2009

Work Element:

07-070.SCGC04 \$100,000

Funding Sources: Consolidated

Planning Grant – FHWA and TDA

08-070.SCGC04 \$236.633

Funding Sources: Consolidated

Planning Grant – FHWA and TDA

Request for Proposal: (RFP)

SCAG staff notified 238 pre-qualified firms of the release of RFP No. 07-045. The RFP was also advertised on Lawley Publications' website, the Planning Magazine's website, and posted on SCAG's bid management system. A total of 33 firms downloaded the RFP. The following proposals were received in response to the solicitation:

LSA Associates, Inc. (no subcontractors)	\$336,633
Caliper Corporation (no subcontractors)	\$400,000
PB Americas (1 subcontractor)	\$399,974
Dowling Associates (1 subcontractor)	\$398,946

Selection Process:

The Proposal Review Committee (PRC) evaluated the proposal submitted in accordance with the criteria set forth in the RFP, and the selection process was conducted in a manner consistent with all applicable Federal and State contracting regulations.

The PRC was comprised of the following individuals:

Tony Van Haagen, Senior Transportation Planner, Caltrans Teresa Wang, Program Manager, SCAG Guoxiong Huang, Program Manager, SCAG Anup Akulkarni, Regional Modeling Manager, OCTA Robert Farley, Transportation Planning Manager IV, MTA

Basis for Selection:

The PRC recommends LSA Associates, Inc. for the contract award for the following reasons:

- LSA's price was over \$62,000 less than the next lowest price proposal.
- The firm's previous experience in performing quality travel demand model development projects, using the TransCAD Modeling Software.
- The firm's excellent technical approach.
- The firm's overall quality and commitment of the project team.
- LSA's proposal demonstrated an excellent project understanding.

LSA will complete the demanding tasks within the limited budget and has committed to deliver all specified products by June 30, 2009.

LSA has assembled a solid project team for the project, with very reasonable resource allocation and cost profile. LSA is recognized for its thorough, innovative, and quality work in the fields of transportation modeling. LSA's transportation planning and modeling group has received the Institute of Transportation Engineer's "Best Practice Plan of the Year" for both 2001 and 2004. LSA was also awarded FHWA/FTA's 2006 Transportation Excellence Award. The project manager assigned to this project is experienced in performing similar tasks. The project manager also demonstrated a good understanding of the key project objectives including the need to develop sophisticated models to simulate congestion and air quality for both Saturday and Sunday.

DATE:

December 6, 2007

TO:

Administration Committee and

Regional Council

FROM:

Wayne Moore, Chief Financial Officer, (213) 236-1804, moore@scag.ca.gov

SUBJECT:

Contracts and Purchase Orders between \$5,000 - \$250,000

RECOMMENDED ACTION:

Information Only

BACKGROUND:

SCAG executed the following Contract(s) between \$5,000 and \$250,000

VendorContract PurposePO AmountIBI Group, IncAnalyze existing conditions to identify preferred truck\$74,913

routes in and around the Cities of Port Hueneme and

Oxnard CA.

SCAG executed the following Purchase Order(s) between \$5,000 and \$250,000

<u>Vendor</u>	PO Purpose	PO Amount
CA Center for Reg. Leadership	CA Regional Progress Report	\$32,352
Intaglio	Printing Of The State Of The Region	\$25,540
Aquent	Open PO For Various Graphics Services	\$25,000
Caliper Corporation	Annual renewal of TransCAD Software License	\$22,275
Aquent	Open PO For Graphics Temp Workers	\$15,000
Software Spectrum	Microsoft Office And OS Licenses	\$12,327
Veer, Inc.	Open PO for stock photo images	\$10,000
Jupiter Images Corp.	Open PO For Stock Photo Images	\$10,000
Getty Images	Open PO For Stock Photo Images	\$10,000
AT & T California	Switches (hardware) and 1 yr. Maintenance	\$9,405
Thomson West	Subscription For Westlaw	\$6,600
Dennis Flanzer Associates, Inc.	Architectural Design Services	\$5,750
Dell Marketing	Computer Monitors And External Hard Drives	\$5,500



FISCAL IMPACT:

None. Funding is available.

Reviewed by:

Division Manager

Reviewed by:

Chie Fihancial Officer

CONSULTANT CONTRACT

Consultant:

IBI Group

Scope:

The City of Port Hueneme, in association with the Southern California Association of Governments (SCAG), requested consultant services to assist in preparation of a study to analyze existing conditions to identify preferred truck routes in and around the Cities of Port Hueneme and Oxnard.

The Port of Hueneme is the only deep sea port between the San Pedro Bay ports and the Port of Oakland, handling containerized cargo being distributed throughout the region. Goods moving through the port generate a high volume of truck traffic, which travel through the Cities of Port Hueneme and Oxnard. The agricultural activities in the area also generate a significant amount of truck traffic. With the projected growth, the traffic volume is expected to increase, both trucks and passenger vehicles, leading to considerable impacts on residential area and the traffic flow in the area.

The main objectives of the study are to analyze existing conditions, identify preferred corridors for goods movement, and examine impacts associated with truck traffic in residential areas and on existing road systems. Streets to be studied include Channel Island Boulevard, Port Hueneme Road, Rive Avenue, and Ventura Road. The study is expected to be completed in six (6) months.

Contract Amount:

Total not to exceed

\$74,913

IBI Group

\$74,913

Contract Period:

Notice to Proceed -06/30/08

Work Element:

08-130.SCGC10

\$75,000

Funding Sources: FTA

Request for Proposal:

SCAG staff notified 701 firms of the release of RFP No. 08-018. The RFP was also advertised on Lawley Publications' website, the Planning Magazine's website, and posted on SCAG's bid management system. A total of 37 firms downloaded the RFP. The following four proposals were received in response to the solicitation:

IBI Group	\$74,913
KOA Corp. (1 subcontractor)	\$74,975
Transtech Engineers, Inc.	\$60,268
Wilbur Smith Associates (2 subcontractors)	\$74,875

Selection Process:

The Proposal Review Committee (PRC) evaluated all four proposals in accordance with the criteria set forth in the RFP, and the selection process was conducted in a manner consistent with all applicable Federal and State contracting regulations. Interviews were held with all four offerors.

The PRC was comprised of the following individuals:

Andres Santamaria, Public Works Director, City of Port Hueneme Jason Samante, City Traffic Engineer, City of Oxnard Vinod Kumar, Senior Transportation Engineer, Caltrans Dist. 7 Mike Jones, Assistant Transportation Planner, SCAG Akiko Yamagami, Assistant Transportation Planner, SCAG

Basis for Selection:

The PRC recommends IBI Group for the contract award because of the firm's ability to provide high quality work to fulfill the requirements of the project. IBI Group is a multi-disciplinary firm comprised of planners, engineers, architects and designers, which will fully meet the objectives of the study. The study will require critical evaluations of traffic flows, physical design, residential impacts and technical feasibility to arrive at realistic recommendations. Group can meet these demands. The firm's diverse expertise and success with similar projects will be highly beneficial in meeting the objectives required by the scope of work. During the interview session, IBI Group was the only firm in discussing the need to quantify environmental impacts of truck traffic, and understood the importance of integrating sustainability into They also recognized the importance of recommendations. identifying funding sources, and finding methods to secure those funding sources in order to implement recommendations resulting from the study

After reviewing all proposals, the PRC concluded that all consultants are capable of performing technical tasks such as data collection and analysis. However, in its proposal, Transtech Engineers, Inc. failed to clearly address its approaches on other tasks outlined in the scope of work specifically; administrative tasks; project-related issues and constraints; and recommendations. Therefore, the PRC decided to invite Transtech Engineers, Inc. to the interview specifically for them to address these important omissions. Unfortunately, Transtech Engineers, Inc. again failed to address these issues, and was not considered for contract award in spite of their lowest bidding price.

Among IBI Group, KOA Corp and Wilbur Smith Associates, the PRC determined that they all possess the necessary technical knowledge and skills, including the familiarity with traffic

engineering software. They all recommended including trucking industry in the study process to build consensus. They identified methodologies to adjust for seasonal fluctuation that is expected to influence the data collection due to trends in agricultural and the port's activities. IBI Group and Wilbur Smith Associates discussed the evaluation criteria for truck impacts on residential area more elaborately than KOA Corp.

While the final scores were close among IBI Group, KOA Corp and Wilbur Smith Associates, IBI Group distinguished themselves by demonstrating their ability to perform multi-disciplinary evaluations, arriving at realistic recommendations based on the analyses, discussing environmental impacts from truck traffic, and calling for sustainable recommendations. Their recognition on the importance of securing funding sources and flexibility in addressing project-related constraints also contributed to the PRC ranking the firm highest among others. Over all, the PRC determined that IBI Group will be able to deliver the highest quality product, therefore, IBI Group is recommended for the contract award.

DATE:

December 6, 2007

TO:

Regional Council

Administration Committee

FROM:

Don Rhodes, Manager, Legislative Affairs, (213)-236-1840, rhodes@scag.ca.gov

SUBJECT:

Sponsorship of the 2008 California Congressional Delegation Reception

EXECUTIVE DIRECTOR'S APPROVAL:

RECOMMENDED ACTION:

SCAG (1) to co-sponsor the 2008 California Congressional Delegation Reception in Washington, D.C. during the annual APTA Legislative Conference in March, 2008, in a maximum amount of \$5,000.00; and (2) authorize the Executive Director to sign a memorandum of understanding agreeing to the sponsorship.

BACKGROUND:

SCAG has been asked to co-host a California reception during the annual APTA Legislative Conference in Washington, D.C., tentatively scheduled for Tuesday, March 11, 2007, at 6:00 pm in the House Transportation and Infrastructure Committee Room, Rayburn House Office Building. SCAG has been a cosponsor of the event for the last several years.

All current and new California Congressional members and their transportation staff are invited to the reception, as well as the Chair and Ranking Members of the House and Senate Appropriations and Reauthorizing Committees.

The reception is tentatively scheduled at the House Transportation and Infrastructure Committee Room, 2165 Rayburn House Office Building, Washington, D.C., on Tuesday, March 11, 2008, from 6-8 pm. The suggested sponsorship donation is up to but no more than \$5,000.00 per agency, however, the actual amount will be based upon the cost of the event and will be determined at a later date. All participating agencies are requested to sign a Memorandum of Understanding which sets forth their shared responsibility to cosponsor the event. Other large transportation agencies in addition to SCAG that have sponsored this reception in the past include LACMTA, OCTA, RCTC, SANBAG, SCRRA, VCTC, and SANDAG.

FISCAL IMPACT:

All funds related to co-sponsorship of the California Congressional Delegation Reception is contained within the adopted FY 07-08 budget and does not require the allocation of any additional financial resources.



Reviewed by:

Division Manager

Reviewed by:

Department Director

Reviewed by:

Chief Financial Officer

DRAFT

Regional CEO Agreement for the 2008 California Reception in partnership with the Metropolitan Transportation Commission 11/9/07

Los Angeles County Metropolitan Transportation Authority (LACMTA), Orange County Transportation Authority (OCTA), Riverside County Transportation Commission (RCTC), San Bernardino San Bernardino Associated Governments (SANBAG), Southern California Regional Rail Authority (SCRRA), Ventura County Transportation Commission (VCTC) and Southern California Association of Governments (SCAG) agree to pay no more than \$5,000 each for the 2008 California Reception in partnership with the Metropolitan Transportation Commission (MTC).

We, the Executive Directors or Chief of Executive Officers for the following agencies, have the authority within our own agencies to pay no more than \$5,000. This total can be prorated based on other contributions made by municipal operators and/or other regional entities.

We will instruct our agencies to reimburse MTC from the invoices for the Public Relations, Catering, Beverage and signage related to this event.

Los Angeles County Metropolitan Transportation Authority	Orange County Transportation Authority
Riverside County Transportation Commission	San Bernardino Associated Governments
Ventura County Transportation Commission	Southern California Association of Governments
Southern California Regional Rail Authority	San Diego Association of Governments

DATE:

December 6, 2007

TO:

Administration Committee

FROM:

Wayne Moore, Chief Financial Officer, (213) 236-1804, moore@scag.ca.gov

SUBJECT:

CFO Monthly Report

Accounting:

SCAG's outside independent auditors, Vasquez and Co., LLP, completed their audit fieldwork on October 19. No audit findings have been identified so far. Staff is in the process of preparing the FY07 Comprehensive Annual Financial Report for submission to the Committees.

Staff has reviewed the preliminary report prepared by the SAP consultants concerning SCAG's use of its SAP software. The report found that SCAG has been using SAP in unorthodox ways to meet the requirements imposed by Caltrans during the "high risk" period. Since current conditions are radically different, and current practices do not constitute SAP "best practices", we will work with Caltrans to define more relevant reporting and billing standards and design new processes accordingly. This could involve an SAP upgrade.

The department completed another phase of its cross-training program when both the Manager and one Senior Accountant became proficient in the monthly close process. The preparation of the monthly CPG invoice is the last major function that has no cross-trained staff. A new staff member is currently undergoing that training.

Business Operations:

Staff completed tagging all of SCAG's equipment for the first annual inventory and developed an Access database program to manage equipment inventory system reporting.

Excellent progress was made in emptying vacant cubicles on the 11th Floor previously being used as storage. Also, staff demolished and cleared built-in furniture on the 11th Floor in the area earmarked for construction of an office for the Director of Information Services or a conference room.

BOS Staff installed new metal shelving in the 11th Floor Storage Room for enhanced storage and organization of printer cartridges and other supplies.



BOS Staff handled the logistics for the RTP workshops held in October. The Print shop also did an excellent job of providing timely preparation of printing RTP related documents as required by the project team.

With less than 24 hour notice, BOS Staff coordinated logistics and set-up for Governor's press conference held at SCAG offices on 10/31.

Budget and Grants

The Budget and Grants Division completed Amendment 2 to the OWP and submitted to Caltrans for their review and approval. Amendment 2 contains projects that were not completed in FY2006-07, adjusts carryover estimates for continuing projects, delete projects that were either completed in FY06-07 and/or reconsidered by SCAG management. Additionally, new subregional projects were added that were deferred from the July OWP due to funding constraints. The net increase is \$730,046 from SCAG's unprogrammed FY07-08 FHWA Planning allocation.

The FY08-09 budget season is underway: Training on the new budget system software was conducted in late November; the FY07-08 Framework was finalized and the workshop was rescheduled for the Administration/Regional Council.

The 1st quarter progress report meeting with Caltrans was conducted on November 29, 2007.

Staff worked with program staff on the development of the Year Three Blueprint Grant application. In addition, two grant applications were received from sub-recipients for the FY 08-09 Caltrans Planning Grant cycle and staff began the review process. The Planning grant submittal deadline is early January. Also, staff attended a two day grant writing workshop.



Contracts:

During the month of October, the contracts departments administered 65 contracts, awarded 2 new contracts, issued 3 contract amendments, and issued 1 Requests for Proposal (RFP). Staff also worked with Budget to reorganize OWP projects for January 2008 OWP amendment.

Further, as part of it's on-going strategy to reduce procurement cycle time, staff, presented a Task Order contract and process, designed to enable the agency to expedite procuring some of it's on-going consulting service needs, to Caltrans District 7. Contract staff will present this new contracting strategy to the Contract Subcommittee (re-established at the November 2007 RC meeting). The first meeting of the Contract Subcommittee is targeted for January 2008, and will be finalized after the RC makes committee appointment at its December 2007 meeting.

Submitted by:

Chief Hinancial Officer



SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS EXPENDITURE REPORT FOUR MONTHS ENDED OCTOBER 31, 2007 67% OF FISCAL YEAR REMAINING

		Adopted Budget	Amendment #1	Budget After #1	Amendment #2	Forecast Budget	Expenditures	Encumbrances	Budget Balance	% Budget Remaining
_	Staff & Fringe Benefits	48,083		48,083		48,083	3,872		44,211	92%
7	9914 Indirect Costs	51,771		51,771		51,771	6,063		45,708	%88
Э	54300 SCAG Consultants	320,000		320,000		320,000	25,480	242,896	51,624	16%
4	54340 Legal costs	200,000		200,000		200,000		110,000	90,000	45%
9	55600 SCAG Memberships	33,000		33,000		33,000	8,289		24,711	75%
∞	55820 Training	20,000		50,000	-	50,000		20,000	1	%0
6	55910 RC/Committee Meetings	22,000		22,000		22,000	1,639		20,361	93%
10	55912 RC Retreaat	25,000		25,000		25,000			25,000	%001
Ξ	55914 RC General Assembly	25,000		25,000		25,000			25,000	100%
12	55920 Other Meeting Expense	000,09		000,009		000'09	42,596	17,404	(0)	%0
13	55930 Miscellaneous other	49,800		49,800		49,800	3,534	112	46,155	93%
14	55940 Stipend - RC Meetings	130,000		130,000		130,000	45,350		84,650	65%
15	55972 Rapid Pay Fees	1,000		1,000		1,000	375		625	63%
91	55980 Cash Contribution to Projects	330,000		330,000		330,000		•	330,000	%001
17	56100 Printing	7,500		7,500		7,500			7,500	100%
18	58100 Travel	900'95		56,000		56,000	10,912		45,088	%18
19	58150 Travel - Lodging over max	2,000		5,000		5,000	1,610		3,390	%89
70	58200 Travel - Registration fees	5,000		5,000		5,000	90		4,950	%66
21	58600 NARC Board Expense	3,500		3,500	-	3,500			3,500	100%
22	58700 RC Approved Costs	18,000		18,000		18,000	4,933		13,067	73%
23	58800 RC Sponsorships	116,500		116,500		116,500	2,850	28,000	85,650	74%
24	Total Gen. Fund	1,557,154	•	1,557,154		1,557,154	157,553	448,412	951,190	61%
25									0000	Š
26	Staff & Fringe Benefits	10,323,466	(22,225)		345,668	10,646,909	3,165,994		7,480,915	70%
27	9914 Indirect Costs	10,792,214	37,909	10,830,123	832,815	11,662,938	3,304,198	107,825	8,250,915	71%
28	54300 SCAG Consultants	12,826,884	(3,000)	12,823,884	(922,274)	11,901,610	416,239	8,003,820	3,481,551	29%
29	54330 Subregional Consultants	2,756,488	235,000	2,991,488	864,784	3,856,272	16,465	2,450,365	1,389,442	36%
31	54400 Subregional Contracts	514,710	15,000	529,710	123,306	910,659	2,119	491,591	159,306	24%
33	55280 Third Party Contribution	3,769,842	(25,264)	3,744,578	377,871	4,122,449			4,122,449	100%
38	55930 Miscellaneous - Other	701,000	,	701,000	ı	701,000	31,581	148,472	520,947	74%
40	56100 Printing	108,000	55,000	163,000	1	163,000	2,748	50,579	109,673	%19
4	58100 Travel	000,661	000'9	205,000	(3,000)	202,000	33,068		168,932	84%
43	Total Other Funds	41,991,604	298,420	42,290,024	1,619,170	43,909,194	6,972,412	11,252,652	25,684,130	28%
44										
45	Grand Total	43,548,758	298,420	43,847,178	1,619,170	45,466,348	7,129,964	11,701,064	26,635,320	59%
		į								